

# Joint Standard Operating Procedure

JOINT SOP					
Title	Traffic Management at Major Emergencies				
Version	v10.0				
Purpose	The purpose of this Joint Standard Operating Procedure (JSOP) is to describe the process for the control of traffic movement through an incident area.				
Scope	The scope of this JSOP outlines the responsibilities for and management of traffic including access in and around an incident area.				
	This procedure does not describe the closure of a road where traffic access is not permitted.				
	This procedure does not describe how Traffic Management Poin should be operated in the field.				
	This JSOP should be read in conjunction with the Operation of Traffic Management Points during Emergencies Guidelines.				
	The principles within this document may be applied to non-major emergencies if appropriate.				
Applicable Agencies	The following agencies will apply this JSOP due to legislative responsibilities or agency role defined within the State Emergency Management Plan:				
	<ul> <li>CFA</li> <li>DEECA (FFMVic)</li> <li>FRV</li> <li>VICSES</li> <li>Department of Transport and Planning (DTP)</li> </ul>				
	Note: Victoria Police discharge their responsibilities in traffic management as per their agency policies and procedures which align with the joint agency guidelines.				
	Other agencies may apply this doctrine as applicable.				
Content	The procedural contents of this JSOP are:  1. Authority 2. Establishment of Traffic Management Points (TMPs) 3. Traffic Management Plan 4. Management of TMPs 5. Changing Traffic Management Access Level				

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	The Schedules in this JSOP are:			
	Schedule 1: Traffic Management Point Activation and Advice Template			
	Schedule 2: Record and Handover Template			
	Schedule 3: Traffic Management Information			
	Schedule 4: Traffic Management Plan (Operations Order)			
Responsibilities	The following personnel have responsibilities within this procedure:  Incident Controller Responsible Road Authority Victoria Police Traffic Management Manager Traffic Management Supervisor Public Information Officer Department of Transport and Planning EMLO			
Definitions	Common Emergency Management terms and definitions can be found in EM-COP under Library > Definitions.			
	Within this document, the following definitions apply:			
	Direct Traffic The task of directing traffic on any part of the road that is not closed, but not including directing traffic via an alternate route. Authority to undertake this task will be dependent on the emergency and respective agency legislation.			
	Responsible Road Authority (RRA) The relevant road authority is the land or infrastructure operator as set out in Section 37 of the Road Management Act 2004.			
	Responsible Traffic Control Authority Victoria Police, Department of Transport and Planning (DTP), Public Land Manager or the relevant Council.			
	Road An area that is open to or used by the public and is developed for, or has as one of its main uses, the driving or riding of motor vehicles. This can include auxiliary lanes, footpaths, median strips and exclusive transportation lanes such as dedicated bicycle paths.			
	Traffic All vehicles and persons travelling on a road.			
	Traffic Management Manager (TMM) The individual designated with the responsibility for developing and managing the overall Traffic Management Plan.			
	Traffic Management Plan An overall plan to manage access and the movement of traffic in and around an incident. It should include arrangements to divert traffic around the incident and minimise community impact.			

### **Traffic Management Point (TMP)**

Traffic Management Points are set up to safely control the flow of road traffic into and around an area where an emergency has occurred, is presently occurring, or has the potential to occur.

### **Traffic Management Point Supervisor**

Person responsible for operational command of all Traffic Management personnel deployed in the field.

### **PROCEDURE**

### 1. Authority

- 1.1. The IC has overall responsibility for incident control and is required to consult with Victoria Police and where possible, the RRA to develop, implement and monitor a Traffic Management Plan.
- 1.2. Victoria Police has responsibility for Traffic Management in consultation with the Control Agency and other expert advice (*State Emergency Management Plan, Roles and Responsibilities*) as part of the overall incident control strategy.
- 1.3. Authority to close a road is dictated by relevant agency legislation.
  - 1.3.1. DEECA (by provision of section 21 (1A) of the *Forests Act 1958*) powers are restricted to closing the roadway or any part of the roadway. No DEECA member is authorised to re-direct traffic onto alternative routes without the approval of the responsible traffic control authority.
  - 1.3.2. CFA or any person under Section 30 (f) of the *Country Fire Authority Act* 1958 are authorised to close any road or part of any road affected, or likely to be affected, by a fire or smoke from a fire and may direct traffic on road in the vicinity of the closed road (or closed part of a road).
  - 1.3.3. FRV or any person under Section 94D of the *Fire Rescue Victoria Act* 1958 are authorised to close any road or part of any road affected, or likely to be affected, by a fire or smoke from a fire; and may direct traffic on any road in the vicinity of the closed road or closed part of a road.
  - 1.3.4. VICSES has specific traffic management powers contained in Section 40 of the Victoria State Emergency Service Act 2005 to give reasonable traffic directions to the driver of a vehicle. During an emergency, traffic management points should be managed in accordance with this JSOP, with reference also to the current Operation of Traffic Management Points during Emergencies Guidelines.
- 2. Establishment of Traffic Management Points (TMPs)
  - 2.1. The IC is responsible for deciding and managing the location and access level of a TMP for major emergencies. This is required to be done in consultation with the designated Victoria Police Traffic Management Manager (TMM) and the RRA.
  - 2.2. The IC is required to document the decision of establishing a TMP in *Schedule 1: Traffic Management Point Activation and Advice Template* in which will specify:
    - 2.2.1. The access level of the TMP as per *Schedule 3: Traffic Management Information*.
    - 2.2.2. Any specific access conditions that may have been applied.

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- 2.3. Either the IC, or a member of Victoria Police may initiate emergency services access level at a TMP.
- 2.4. Where the IC determines that a TMP or a road closure is required, they shall contact Victoria Police (as per Schedule 1: Traffic Management Point Activation and Advice Template) as soon as possible to request its establishment.
- 2.5. The IC may delegate the management of TMPs to a member of the Incident Management Team (IMT). This person is known as the Traffic Management Manager (TMM). Where possible the TMM should be a member of Victoria Police. The TMM should consult with the RRA.
- 2.6. Where Victoria Police or the RRA are unavailable, the IC may allocate emergency personnel who are equipped with the appropriate Personal Protective Clothing/Equipment (PPC/E) as appropriate (as per section 4.6 of this JSOP) to crew the TMP. Where possible, this should be restricted to TMPs in the vicinity of the incident.
- 2.7. When the IC establishes a TMP, they should ensure relevant information or warnings are issued to the public regarding the access level, location of the TMPs and access level of roads behind those TMPs. This information is required to also be communicated to DTP to enable the updating of the VicTraffic website.
- 2.8. The Public Information Section is required to include information about any TMPs, road closures and other relevant information in any warnings or information to the community.
- 3. Traffic Management Plan
  - 3.1. The IC or TMM is required to develop a Traffic Management Plan for the incident.
  - 3.2. The Traffic Management Plan format will be determined by the TMM and the recommended contents are set out in the *Operation of Traffic Management Points during Emergencies Guidelines*.
    - 3.2.1. Victoria Police members may use the format for a Traffic Management Plan as set out in *Schedule 4: Traffic Management Plan (Operations Order).*
  - 3.3. Key considerations for a Traffic Management Plan are:
    - 3.3.1. Public safety
    - 3.3.2. Minimising community impact
    - 3.3.3. Alternative methods of access and egress
    - 3.3.4. Provision of information to impacted community
    - 3.3.5. Access to support those within closed area
    - 3.3.6. Prioritisation of the assessment and reopening of roads
    - 3.3.7. Early access to critical infrastructure
    - 3.3.8. Relief and recovery services
- 4. Management of TMPs
  - 4.1. The TMM may establish a specific functional unit within the IMT and Emergency Management Team (EMT) which should consider the inclusion of the following: EMLOs from Victoria Police, DTP, councils and RRA, other government departments such as agriculture and other agencies, critical infrastructure and essential services representatives as required. It is important to ensure that

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representatives with local knowledge are included in the specific functional unit.

- 4.2. Where necessary to ensure the effective management of TMP staff, the TMM may appoint a TMP Supervisor.
- 4.3. The IC is responsible for notifying both the Municipal Emergency Response Coordinator (MERC) and the DTP Transport Operations Centre (via a DTP EMLO where they are in attendance at an ICC) of the establishment or removal of a TMP, other major traffic disruptions and requirements for alternative routes as well as the overall Traffic Management Plan, in accordance with Schedule 4: Traffic Management Plan (Operations Order).
  - 4.3.1. Where DTP EMLO is present in the ICC the EMLO is responsible for making contact for the DTP Transport Operations Centre.
- 4.4. The TMM or, where appointed, the TMP Supervisor shall as a priority, make contact with TMP staff, irrespective of agency, at all established TMPs.
- 4.5. The TMM or the TMP Supervisor is required to provide a briefing to all TMP staff, irrespective of agency and should include the following:
  - 4.5.1. Appropriate locations for TMP staff to operate from
  - 4.5.2. The access level of the TMP (as per Schedule 1: Traffic Management Point Activation and Advice Template)
  - 4.5.3. Any conditions applied to the road by the IC or RRA (e.g., vehicle length, height or weight restrictions)
  - 4.5.4. Access and egress for emergency service vehicles and personnel (or other critical services)
  - 4.5.5. Situation reporting requirements (including the process to obtain regular updates from established and staffed TMPs)
  - 4.5.6. Current situation reports including community warnings and approved community messaging and information
  - 4.5.7. Welfare issues, including shift times, catering, breaks and contact procedures.
  - 4.5.8. Priority safety matters such as communications lines if an emergency impacts the TMP, fall back points, PPC requirements etc
- 4.6. Emergency services personnel who are allocated to traffic management duties will use, where practical appropriate PPC/E in line with agency requirements and incident type; this should include the use of hi visibility reflective clothing, flares/e-flares, slow/stop bats, respiratory protection where required and any other means to ensure that their safety is paramount.
- 4.7. Where Emergency Services do not have the appropriate traffic control devices, they are required to advise the Incident Controller, who will make alternative arrangements. Where TMPs are to be in place during night or times of extreme low visibility, additional use of lights and signs (e.g., Variable Messaging Signs or beacons) should be considered.
- 4.8. *Incident Communications Planning (JSOP 02.02)* and the Traffic Management Plan should outline preferred methods of communications between all Traffic Management Points and the ICC (an example would be regular check-ins to ensure safety of personnel at TMPs).
- 4.9. If TMP staff have specific questions, require clarification or can provide community feedback to the IC regarding access to an incident area they are to make contact through TMM or TMP Supervisor.

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- 4.10. Where a breach of the TMP occurs, where known, details of the vehicle, driver or pedestrian are to be recorded and reported to the Incident Controller via the TMM or TMP Supervisor as soon as practicable.
- 4.11. Traffic Management is required to be a standing agenda item during IMT/EMT meetings. Topics to be covered include location, status, likelihood of the emergency impacting the TMP, exemptions, expected duration, community impact, community communications, re-entry, animal welfare and emerging issues.
- 5. Changing Traffic Management Access Level
  - 5.1. Due to the change in incident conditions or circumstances, the Incident Controller in conjunction with the TMM and where possible the RRA may alter the access level of a TMP.
  - 5.2. Guidance on the changing of a traffic management access level is contained in the Guidelines

### **SAFETY**

Protection and preservation of life is paramount. This includes:

- Safety of emergency response personnel
- Safety of community members including visitors/tourists

In the application of this JSOP the following safety considerations apply:

- The IC should consider the benefits of controlling traffic versus closing the roadway (refer to *Schedule 3: Traffic Management Information*).
- When selecting locations for TMPs, the IC, TMM and TMP staff, need to consider the road conditions, sight distances, options for diverting large vehicles or vehicles towing including safe turnaround points, and probable stopping distances for road users.
- Establishment of a TMP should consider the assessment list contained in the Operation of Traffic Management Points during Emergencies Guidelines.
- Where possible emergency service vehicles should be positioned in such a way as to protect entry to the scene and provide protection of TMP staff, including the operation of flashing emergency warning lights on vehicles.
- TMP staff are to be included in the Incident Action Plan for each shift they are deployed and have a nominated contact in the IMT including for the purposes of their safety, welfare and sustenance.
- TMP staff are required to ensure that there is adequate lighting provided for TMPs operating at night or reduced visibility conditions.
- TMP staff are required to wear appropriate PPC/E in line with agency requirements; this should include the use of hi visibility reflective clothing.
- The IC, TMM or TMP Supervisor or other personnel involved in operating TMPs should apply an ongoing risk management process to traffic management operations.
- All personnel operating TMPs will maintain situational awareness and regularly undertake dynamic risk assessments.
- A regular check in process between the IMT and TMP staff is required to be implemented.

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REFERENCE				
Related Documents	Emergency Management Act 2013			
	Victorian State Emergency Management Plan			
	Road Management Act 2004			
	Forests Act 1958			
	Country Fire Authority Act 1958			
	Fire Rescue Victoria Act 1958			
	<u>Victoria State Emergency Services Act 2005</u>			
	JSOP 02.02 Incident Communications Planning			
	JSOP 03.06 Incident Briefings			
	JSOP 04.01 Public Information and Warnings for Class 1 Emergencies			
	JSOP 04.02 Public Information and Warnings for Class 2 Emergencies			
	JSOP 08.05 Health Monitoring – Emergency Service Personnel			
	Operation of Traffic Management Points during Emergencies Guidelines			
	<u>VicTraffic Website</u>			
Environment	Nil			
	REVIEW			
Date Issue	23 October 2023			
Date Effective	04 December 2023			
Date to be Reviewed	October 2026			
Date to Cease	N/A			

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### **AUTHORITY**

The Emergency Management Commissioner has issued this JSOP under section 50 of the *Emergency Management Act 2013*.

Approved	Signature	Date
Rick Nugent Emergency Management Commissioner	Signed Copy on File at the State Control Centre	23 October 2023
Fiona Adamson Head Transport Services, DTP	Signed Copy on File at the State Control Centre	23 October 2023
Endorsed	Signature	Date
Jason Heffernan Chief Officer, CFA	Signed Copy on File at the State Control Centre	23 October 2023
Chris Hardman Chief Fire Officer, DEECA	Signed Copy on File at the State Control Centre	23 October 2023
Gavin Freeman Fire Rescue Commissioner, FRV	Signed Copy on File at the State Control Centre	23 October 2023
Tim Wiebusch Chief Officer Operations, VICSES	Signed Copy on File at the State Control Centre	23 October 2023



# Schedule 1: Traffic Management Point Activation and Advice Template



### **Traffic Management Point Activation and Advice**

Date:	Time:
To: Victoria Police Traf	fic Management Manager/Liaison Officer/other member
TMP Located at:	
	ation of the initiation of a Traffic Management Point at the liste imes and with the conditions under which access is authorise
Current TMP Status:	
	<ul><li>☐ Emergency Services only</li><li>☐ B Access</li><li>☐ C Access</li><li>☐ D Access</li></ul>
Access Status Condit	ions
<ul> <li>□ Residents of immedi</li> <li>□ Recovery Service Pe</li> <li>□ Council or Vic Roads</li> <li>□ Media</li> <li>□ Persons Authorised</li> </ul>	se Support Personnel (list below) ate areas (detail area below)
Specific Instructions	
Justification and Furt	her Advice (attach map or other relevant documentation)
Justinication and Furt	ner Advice (attach map of other relevant documentation)
Authorising Incident (	Controller/Delegate:
Name:	
Agency:	ICC Located at:

### **Schedule 2: Record and Handover Template**



## **Traffic Management Point Record**

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Record of emergency status and works undertaken in vicinity of Traffic Management Point at the listed location, authorised by the Incident Controller.

Attach map or other documentation to list all roads or geographical area this record applies to.

The following record of incident status and hazard mitigation works are provided in support of the proposal to transfer Emergency Services control of the above Traffic Management Point to the road owner (*Road Management Act, Section 78*).

	Item	Date	Time	
	Designated area that the TMP provides access to is unlikely to be further impacted by the incident			
	Road passage cleared of debris			
	Tree Hazard ('Clear and Present' danger trees) mitigated from road access			
	Infrastructure, power, and gas services no longer a hazard			
	Notified road authority of overloaded or damaged infrastructure			
Considerations for discussion with Road Authority (List any actions taken by response agency that need to be handed over to road authority e.g. Other hazards identified)				

Handover to Road Autho	prity	
Road Authority:		
Name:	Signature:	
Position:	Date:	
Road Authority:		S
Name:	Signature:	
Position:	Date:	P
Authorising Incident Cor	ntroller/Delegate:	J03.10
Name:		
Agency:	ICC Located at:	

Date:

This form is to be completed and signed by the Incident Controller and a copy forwarded to the Road Authority following agreed handover back from the Emergency Services Organisation

Signature:

# **Schedule 3: Traffic Management Information**

Responsibility Access level and authority		Emergency status and risk assessment	Access (Incident Controller may authorise access for specific persons or groups and impose restrictions)	Identification or authorisation	
Control Agency	Emergency Services Only Access	Going / New  Designated area likely to be impacted by emergency Access route blocked and/or danger of hazardous trees	Emergency services or emergency contractors     Other emergency or essential services     authorised by Incident Controller or delegate     Any person authorised by Incident Controller     or delegate (this may include residents,     accredited media, etc)	Emergency unit     Emergency agency ID     Emergency agency contractor ID     Escort by fire unit (eg wet escort)     Authority of Incident Controller or delegate (eg private/ temporary vehicle pass)     Agency Media Accreditation	
	Restricted Access B Essential Services Assessment	Contained / Assessed  • Emergency impact no longer occurring  • Access route cleared and danger of hazardous trees removed	Access Safety Assessment Vehicle/s (to consist of Council, DTP, essential services, to conduct road and infrastructure assessment as required) Emergency services, as authorised by the Incident Controller or delegate People other than emergency-agency staff for the purposes of urgent care and management of land, or other reasons as deemed appropriate by the Incident Controller	Designated Access Safety Assessment Team Vehicle     details to be advised by ICC     Agency identification     Appropriate wristband and/or authorisation by the IC via the TMM	
	Authorised Access C Residents, Media, Recovery Services, B Access	Controlled  Infrastructure, road integrity, essential services do not present hazard	Residents returning to their homes People providing recovery and relief services Council or VicRoads employees or sub-contractors Accredited Media Business owners in immediate area DISIR or DEECA staff or vets facilitating the treatment and humane destruction of injured animals Individuals or groups delivering relief and aid to residents and animals	Resident – driver licence, authorising wristband     Organisation ID     Agency Media Accreditation     Business owner     suitable identification	
Road Authority	Authorised Access D C Access, Others authorised, eg employees	Agency no longer requires TMP     Road owner requires TMP to address road- related issues	Employees working in specified area     People bringing food and supplies for people and animals	Organisation ID     Authorising wristband	
	Open	<ul> <li>Road owner satisfied that road-related issues no longer impact on road users</li> </ul>	Open to all     TMP removed and signed off by road owner	Not applicable	

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1) A coroner or the Chief Commissioner of Police may take reasonable steps to restrict access to – (a) the place where a fire occurred: or (b) a place reasonably connected to the place where a fire occurred.

2) The coroner or Chief Commissioner of Police may cause a notice in the prescribed form stating that access is restricted to a place to be put up at that place or as near as possible to that place.

# **Schedule 4: Traffic Management Plan (Operations Order)**

	Traffic Management Plan Relative	To	ISSUES: Any issues arising at a TMP need to be reported to the Incident Controller and Traffic Management Manager via		
	Date:				
	Compiled by:		the Police Supervisor ASAP.		
SITUATION	MISSION, EXECUTION GENERAL OUTLINE	TASKS & TIMINGS	ADMINISTRATION & LOGISTICS	COMMAND, COMMUNICATION & SAFETY	
On the (date and place) , a (emergency event) has	MISSION	Rostered Duty & Overtime	<u>Dress</u>	Police Commander	
occurred / is in progress and has the potential to significantly impact	To implement a Traffic Management Plan	Members will parade at the (nominate) Police Station prior to each shift where a briefing	Uniform & Hi Vis vests (where safe)	(nominate)	
on the safety of the community/public within the area	in order to facilitate safe, systematic and controlled access to the designated area.	will be conducted. Overtime will be at discretion of the Police Commander.	Hi Vis Fire Overalls (where available) PPE to be utilized as necessary.	Zone Commander	
of (insert location)	EXECUTION GENERAL OUTLINE	Supply of Personnel	Equipment	(nominate)	
After discussions with (name / position) of (Control Agency),	Community Alerts and/or Warnings relative	Personnel from Victoria Police and other support	Full OSTT equipment	Sector Commander	
the Incident Controller for this Incident, it has been agreed that a	to incident will be issued by the Incident Controller.	agencies are listed in Appendix A.	- Police radio - Notebook	(nominate)	
traffic management plan for the potentially affected area is	This Traffic Management Plan will be	General Policing Instructions	- Wrist Bands - Road Signage	Traffic Management Manager	
required, as a matter of public safety, in line with the Traffic	conducted with the assistance of support agencies listed under Supply of Personnel	Safety of members and other responders is paramount and regular welfare checks will be	- TMP Information Cards	(nominate)	
Management Point Guidelines.	(Appendix A).	conducted.	<u>Vehicles</u>	COMMUNICATIONS	
The area to be impacted is bound by Grid References: (complete using Spatial Vision maps or	The Incident Controller in consultation with the Traffic Management Manager will provide ongoing advice as to the need and	Members are to ensure the operation of the TMP is carried out in accordance with the briefing instructions and directions of the Incident	As per resource list at Appendix B.	See Communications Plan at Appendix C.	
Melways as appropriate- Appendix  E)	status of the Traffic Management Points.	Controller.	Meals & Refreshments	SAFETY	
Approximately (number) of	An Assessment Team will provide advice to the Incident Controller as to the safety of	Members will be specifically tasked prior to deployment as per Detail Sheets at <i>Appendix D</i> .	At discretion of Police Commander.	Appendices: A - Personnel Log	
TMPs will be implemented located at (nominate)	the road and associated infrastructure.  Based on this advice the Incident Controller	Members will take action that is appropriate to	OH&S	B - Resources Log	
The TMPs will be operating at (nominate) Access Levels.	will authorize the handover of the TMP to the relevant road authority.	each incident and minimize conflict with the community.	Each member is to be briefed on incident specific hazards (fire, flood	C - Communications Plan	
Special access may be granted by the Incident Controller either with	Whilst the TMPs are in place personnel will endeavor to facilitate the safe access to the	Traffic Control	etc.), possess and wear approved PPE, be provided with sufficient hydration	D – Tasking	
or without conditions if required.	incident scene whenever possible in a controlled manner in line with the Incident	Traffic control will be carried out as per the Traffic Management Plan	and communication, .	E - Maps	
The Traffic Management Plan will continue to be monitored and	Commander's strategic intent and instructions. This will be achieved through	Escalation	Communications must be established at the TMP location. If	F - Community Information Sheet	
adjusted by the Incident Controller in consultation with the Traffic	the issue of wristbands to the local community or on the advice of a supervisor	If there is any uncertainty regarding the granting	communications cannot be established an alternative TMP location needs to be established in consultation with the	G - Evacuation Traffic Management Plan	
Management Manager.	if required.	of access to an area advice of the supervisor is required.	Traffic Management Manager and Incident Controller.		

Traffic Management at Major Emergencies